

Remuneration Committee Charter

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| Designation | Board Committee |
| Reports to | Board |
| Membership | <p>Not less than three (3) Non-executive Directors, with a majority of members being independent Directors in accordance with the criteria set out in Clause 4 of the Board Charter.</p> <p>Members will be appointed and removed by the Board.</p> |
| Overall Purpose | <p>The overall purpose of the Remuneration Committee is to provide assistance and recommendations to the Board in fulfilling its corporate governance responsibilities relating to:</p> <ul style="list-style-type: none">▪ Overall remuneration strategy of the Company▪ Remuneration of Non-executive Directors; and▪ Remuneration of the Managing Director and/or Chief Executive Officer and Executive Leadership Team (ELT). <p>The Committee does not make decisions on behalf of the Board unless such authority in respect of any matter is expressly delegated by the Board.</p> |
| Chairperson | The Chairperson of the Remuneration Committee will be appointed by the Board. |
| Chairperson's Role | <p>The Chairperson of the Remuneration Committee will be independent.</p> <p>The Committee Chairperson will:</p> <ul style="list-style-type: none">▪ Be well informed on all issues of remuneration, assessment and performance measurement, and possess a range of skills consistent with the Company's strategic focus▪ Oversee planning and conduct of Remuneration Committee meetings including approval of agendas and minutes▪ Oversee written and verbal reporting to the Board on key matters arising from the Committee▪ Be involved in the selection of Committee members; and▪ In conjunction with the Chairperson of the Board, oversee the annual market review of the base and committee fee paid to the Non Executive Directors. |
| Meeting Arrangements | <p>The Remuneration Committee will meet at least two (2) times a year. Additional meetings may be held if requested by the Committee Chairperson.</p> <p>A quorum for the Remuneration Committee meetings will require a minimum of two (2) members, with at least one (1) member being a Non-executive Director.</p> <p>Voting at Committee meetings is restricted to Committee members.</p> <p>The Chairperson may invite the Chief Executive Officer and senior management to attend meetings as appropriate. The Chairperson may also invite advisors, consultants or experts to attend meetings as appropriate</p> |



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| Secretarial | The Company Secretary (or designate) will be the secretary of the Committee and will be responsible for the minutes of meetings. |
| Responsibilities | <p>The Remuneration Committee will assist the Board in the implementation of its remuneration strategy by:</p> <ul style="list-style-type: none">▪ Ensuring the Company’s remuneration policies and practices fit with its strategic goals▪ Undertaking periodic (maximum 12 monthly) reviews of Company policies and practices in respect to total fixed remuneration, incentive remuneration and share and equity based plans to ensure they comply with regulatory requirements and good governance principles and practice▪ Reviewing the Remuneration Report and making recommendations to the Board for adoption in the Annual Report▪ Obtaining external advice on the market position of the Managing Director and/or Chief Executive Officer’s remuneration package and making recommendations to the Board as to the total target reward to be offered to the Managing Director and/or Chief Executive Officer for the coming year▪ Establishing the process for the review of the Non-executive Directors fees▪ Making recommendations on the appropriate remuneration levels and other benefits provided to Non-executive Directors▪ Reviewing the Company’s compliance with equal employment opportunity legislation▪ Reviewing the overall annual change to the base salary of employees taking into account the recommendations of the Managing Director and/or Chief Executive Officer ensuring compliance with industry movements and affordability▪ Considering and recommending to the Board the total target reward, including Short Term Incentives (STI) and Long Term Incentives (LTI), for each member of the Executive Leadership Team taking into account the recommendations of the Managing Director and/or Chief Executive Officer▪ Reviewing with the Managing Director and/or Chief Executive Officer the performance of members of the Executive Leadership Team▪ Reviewing and commenting on the Managing Director and/or Chief Executive Officer’s succession plans for members of the Executive Leadership Team and other key positions in the Company; and▪ Reviewing the Managing Director and/or Chief Executive Officer’s recommendation for the remuneration package of new members of the Executive Leadership Team. |
| Reporting Mechanism to the Board | <p>The Committee Chairperson will report to the Board after each Committee meeting on the outcome of Committee proceedings and any reviews, and any recommendations.</p> <p>Minutes of the Committee meeting are included in the papers for the next full Board meeting and a copy of the Committee papers is available for the Board.</p> |



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| Access to Information and Independent Advice | <p>The Committee has the authority, subject to the law, to require access to any information, document, report or material in the possession of any employee of the Company or any related body corporate, and all employees must comply with such requests from the Committee.</p> <p>The Committee may, with prior written approval of the Chairperson of the Board, obtain such independent legal, financial and other advice as it considers necessary, with the cost to be borne by the Company.</p> |
| Reliance | <p>Members are entitled to rely on employees of the Company or professional advisers, or consultants engaged by the Committee or the Company where:</p> <ul style="list-style-type: none">a. there are reasonable grounds to believe that the employee, adviser or consultant is reliable and competent; andb. reliance was made in good faith and after making an independent assessment of the information. |
| Review Processes | <p>The Charter, composition and annual agenda for the Remuneration Committee will be reviewed annually. Any changes to this Charter will require the approval of the Board.</p> <p>The Remuneration Committee will undertake a formal process of self-assessment on an annual basis. The results of this assessment will be communicated to the Board in order to assist the Board in its periodic review of the Remuneration Committee.</p> |

This Policy was approved by the Decmil Group Limited Board on 29 June 2021.

Andrew Barclay
Chair of the Board